

# ***Leaders educational interaction***

## ***Introduction to the soft skills in HE***

### ***Communication and stakeholders: who and how***

***prof. Alessandro Silvestri***



## Short Biography about Soft Skills (1/2)



**ANVUR - ITALIAN NATIONAL AGENCY  
FOR THE EVALUATION OF UNIVERSITIES AND RESEARCH INSTITUTES**

In the list of Disciplinary Experts and in the list of TECO (TEst on COmpetences) Experts; member of the work group TECO-T Numeracy

**CRUI Foundation - THE CONFERENCE OF ITALIAN UNIVERSITY RECTORS**

Member of the work group University-Companies on soft skills

**UNICAS – University of Cassino and Southern Lazio**

Responsible of the entrance test for matriculation supported by CISIA – Interuniversity Consortium Integrated Systems for Access

Responsible of the course financed by Lazio Region and EU: ***Competences for competing***

Co-Responsible of the project financed by MIUR - Ministry of University and Research: ***HE4SS – Higher Education for Soft Skills***

## Short Biography about Project Management (2/2)



**Member of the following international projects on the competences development:**

- INNOLNFORM PROJECT “LIFELONG LEARNING IN SMES”– NEUBRANDENBURG – Neubrandenburg – GERMANY
- ISAIA PROJECT – Plovdiv – BULGARIA Integration of Environmental Protection and Company Innovation
- Competence Eurovision – Scheveningen – OLAND

**Author of the following international articles:**

- **HIGHER EDUCATION FOR SUSTAINABILITY COMPETENCES MODEL.** Silvestri, A.; Sannella, A.; Esposito, M. (2021). European Proceedings of Social and Behavioural Sciences EpSBS *Article in press*
- **THE “ABC-COMPETENCE” MODEL FOR NON-FORMAL COMPETENCES CERTIFICATION.** Falcone D., Silvestri A., Cerbaso C., Forcina A., Di Bona G. (2014). TOJNED - The Online Journal of New Horizons in Education Volume 4, Issue 4, ISSN: 2146-7374
- **PROPOSAL OF A METHODOLOGY FOR NON-FORMAL COMPETENCES CERTIFICATION.** Silvestri A., Falcone D., Cerbaso C., Forcina A., Di Bona G. (2013). ICQH 2013 – International Conference on Quality in Higher Education. Sakarya, Turkey, December 12-14, 2013 P. 640-653

## AGENDA

- ***THE CHALLENGE OF CHANGE***
- ***STEM AND SOFT SKILLS***
- ***INDIVIDUAL AND TEAM WORKING***
- ***MEETING***
- ***BRAINSTORMING***

## DID YOU KNOW 2019:

<https://www.youtube.com/watch?v=bTM06NZOyDQ&ut=>

Some amazing facts about the

1. Digital World,
2. Information Technology Evolution,
3. Changes in Society and Business World.

The digital world has experienced spectacular growth in the last years with exponential technology advances like robotics, internet of things, Smart cars, robotics, 5G, Smart cities, artificial intelligence or quantum computing.

***THE CHALLENGE for people, the society, governments and businesses is to face the implications of digital change.***

# 1. Digital World

6



Over **4.1** billion People  
use the Internet Now



There are over **5.5** billion  
Searches on  
per Day



**481,000 Tweets**

are sent per minute

**692 million Tweets**

per day

**38 million**

messages per minute

**54 billion**

messages per day



**Facebook** has more than  
**+2.2 billion** Active Users,

who have an average of

**155 Friends**



**Fortnite**, a free to play game, launched in 2017 now has **200 million** Players, and **+\$2 billion** in revenue



Your **e-REPUTATION** & Privacy  
Worst Enemies:



## **2. Information Technology Evolution**

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**90%**

of the **World's Data**  
has been created  
in the **last couple of years**



In 2018, **+4.5 Billion** Data Records  
were exposed,  
in more than **900 Data Breaches**



**30 billion Devices**  
will be **Connected** to the  
Internet by 2020

The **INTERNET** of **THINGS**

33.000.000.000.000.000.000.000

**33 zettabytes ( $33 \times 10^{21}$ )**

of **unique new data**

created **Worldwide** in 2018

The Age of **Big Data**

# Augmented & Virtual reality are rapidly evolving technologies



**Artificial Intelligence**  
will **Outperform Humans**  
in many Activities  
in **the next 10 years**



IBM just unveiled one of the world's first commercial **Quantum Computers**

It will enable **Exponential** Jumps in **Computing Power**



**5G Mobile Internet** will be commercially available in 2019, enabling faster and more secure mobile connections



In 2013, **Amazon** had **1,000 Robots**  
operating in its Warehouses



Now, **Amazon** has **100,000 Robots**  
across 26 Warehouses





**50% of Current Work** activities  
are technically automatable



Robots will displace 75 million jobs  
globally by 2022,

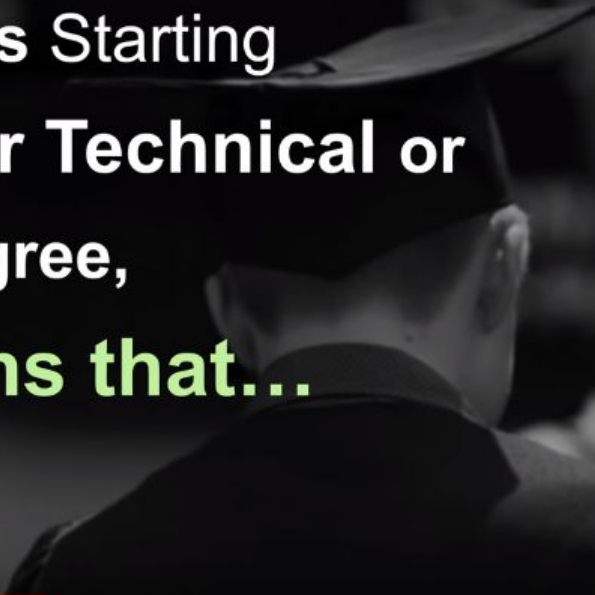
but create 133 million new jobs

# **3. Changes in Society and Business World**

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The amount of **New  
Technical Information**  
is **Doubling** every **2** years



For Students Starting  
a **Four-Year Technical or  
College Degree,**  
**This means that...**



**Half of What They Learn in Their  
First Year of Study  
will be **Outdated**  
By Their **Third Year of Study.****

**The following Top in-demand Jobs today  
That **barely existed** **10 Years Ago****

**Digital Marketing**

**Uber Driver!**

**Cloud Specialist**

**Data Scientist**

**Blockchain Intern**

**Big Data Architect**

**Fintech Manager    iOS and Android Developer**

**Transformation Manager**

For the First Time in History,  
We've **4 Generations**  
Working Side by Side:



Traditionalist Boomer Gen X Millennial

Who are very different in the way  
They Grew Up **Communicating**



Traditionalist Boomer Gen X Millennial

# ***THE CHALLENGE of CHANGE***

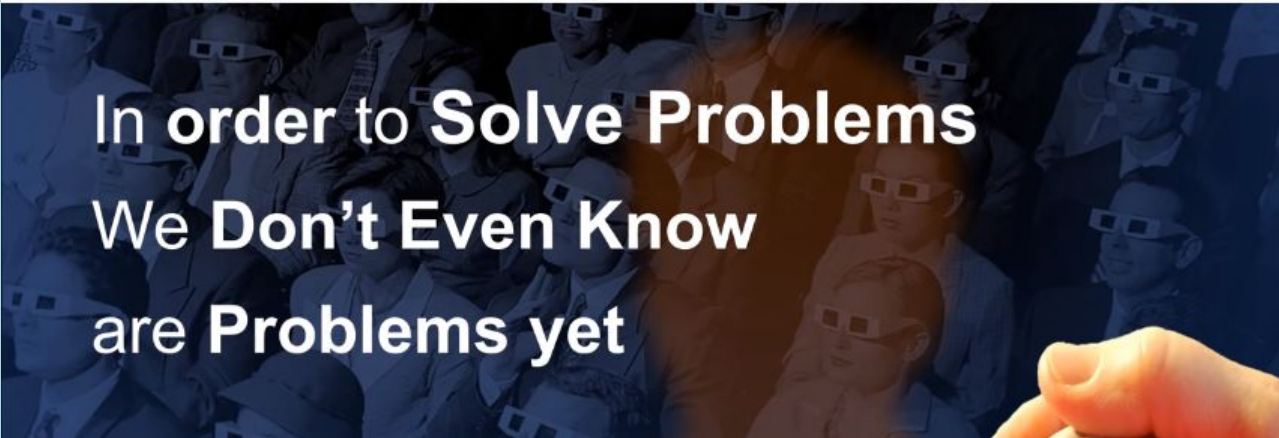
21



We are currently preparing Students  
**for Jobs that  
Don't yet Exist...**



Using Technologies  
**that haven't been Invented...**



In order to **Solve Problems**  
**We Don't Even Know**  
**are Problems yet**

## EXCELSIOR SURVEY: COMPETENCES REQUIRED BY COMPANIES

2° Team working

4° Problem solving

3° Autonomy

1° Flexibility

5° Energy and  
Sustainability

TOTALE	
Comunicare in italiano informazioni dell'impresa	67,8
Comunicare in lingue straniere informazioni dell'impresa	47,6
Utilizzare linguaggi e metodi matematici e informatici	51,4
Utilizzare competenze digitali	58,7
Applicare tecnologie "4.0" per innovare processi	36,3
Lavorare in gruppo	85,4
Problem solving	79,1
Lavorare in autonomia	81,7
Flessibilità e adattamento	95,3
Risparmio energetico e sostenibilità ambientale	78,8

***S.T.E.M. (HARD) SKILLS:***

- SCIENCE
- TECHNOLOGY
- ENGINEERING
- MATHEMATICS

***SOFT SKILLS:***

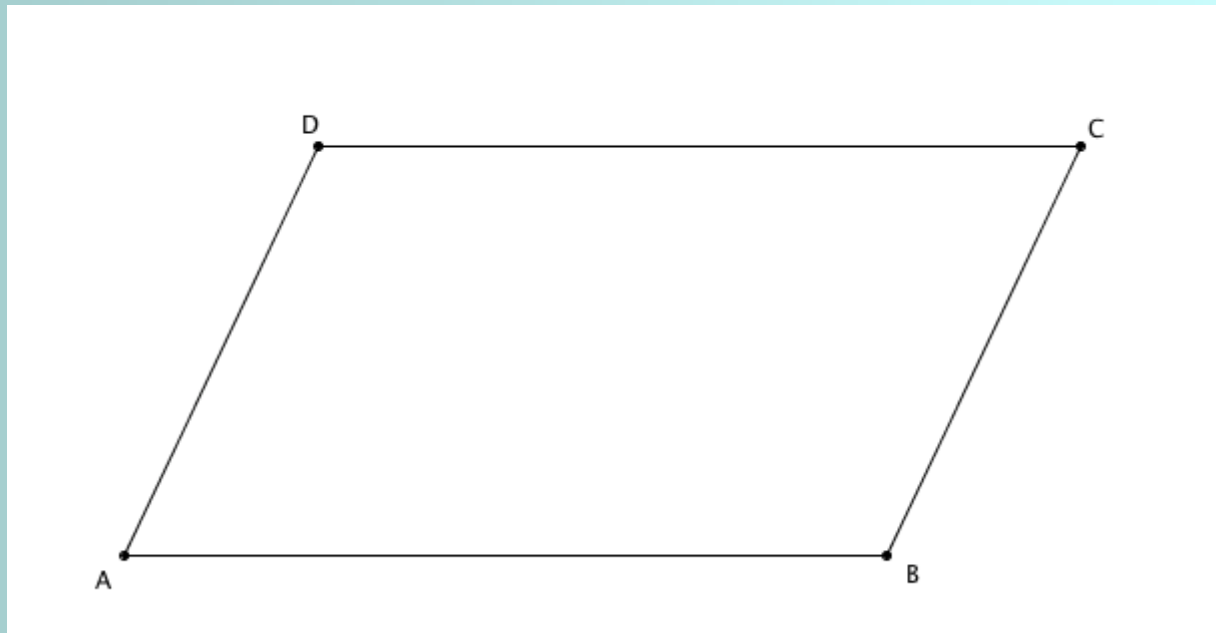
- FLEXIBILITY
- TEAM WORKING
- AUTONOMY
- PROBLEM SOLVING
- ENERGY AND SUSTAINABILITY

**DEDUCTIVE MIND**  
**“BOXES OF THE PAST”**  
**INDIVIDUAL WORKING**  
**FOR OLD PROBLEMS**

**VS**

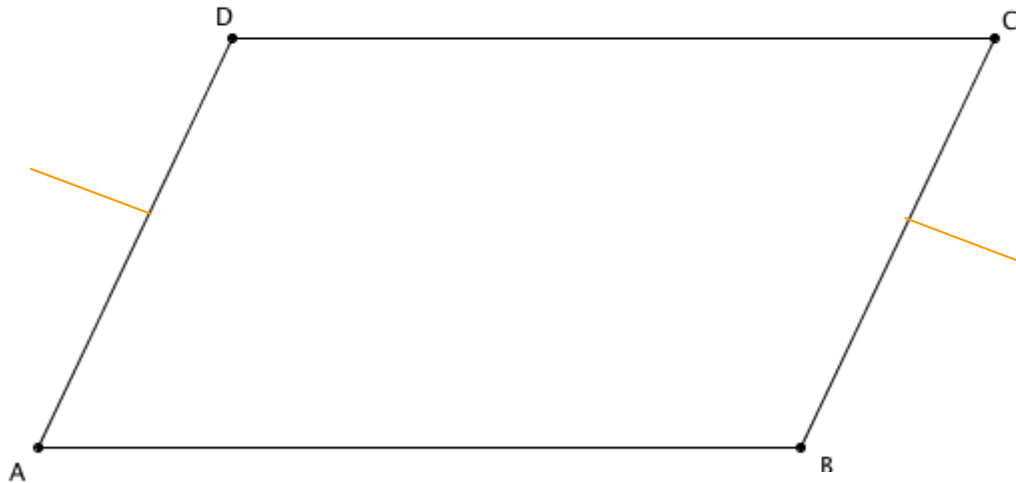
**INDUCTIVE MIND**  
**“OUT OF BOXES”**  
**TEAM WORKING**  
**FOR NEW PROBLEMS**

draw the **perpendiculars** to the **oblique sides** of the figure



## SOLUTIONS

*DEDUCTIVE MIND*

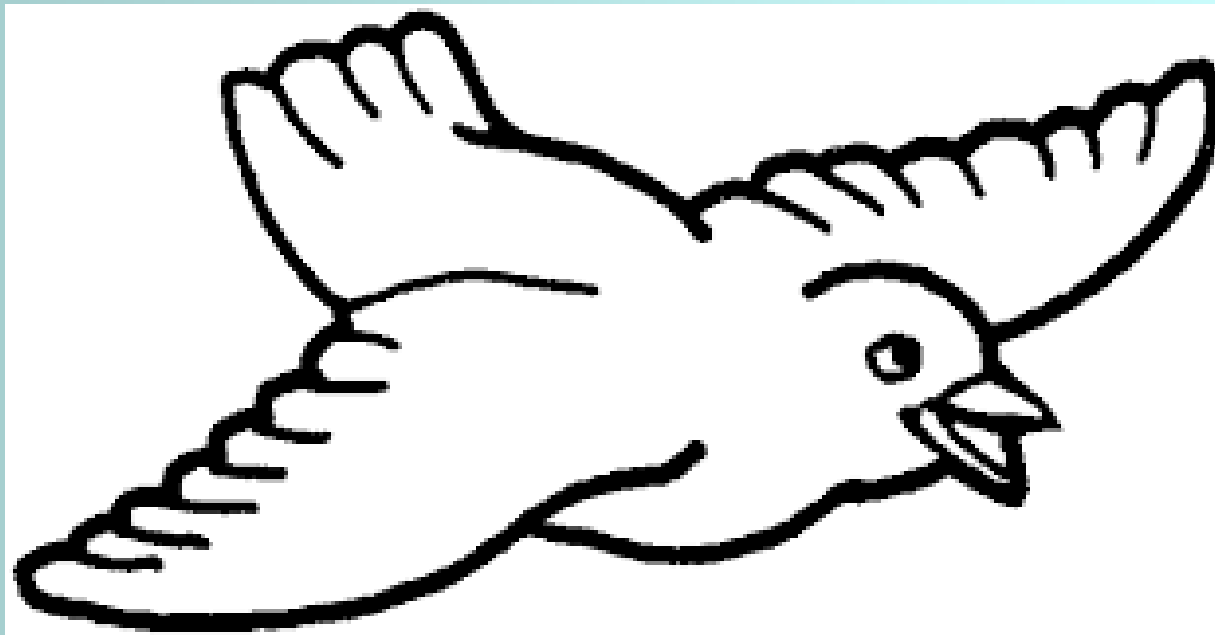


*INDUCTIVE MIND*



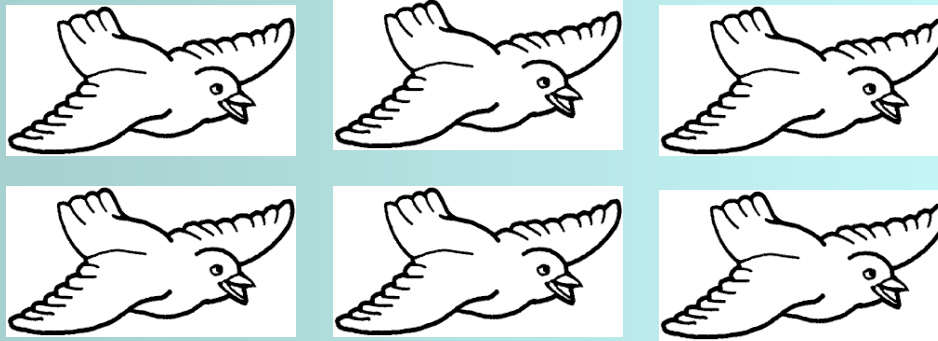
**INDIVIDUAL WORKING: SECOND EXAMPLE**

**draw two birds flying in front of two birds,  
two birds flying behind two birds and  
two birds flying in the middle**

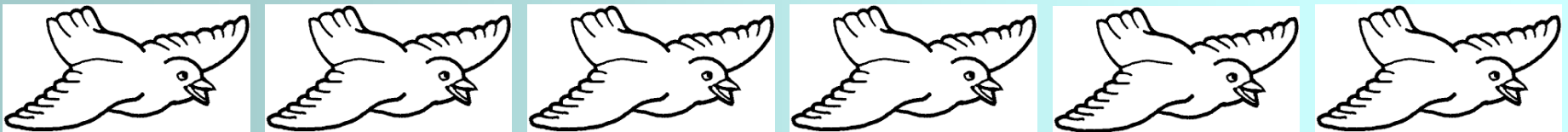


## SOLUTIONS

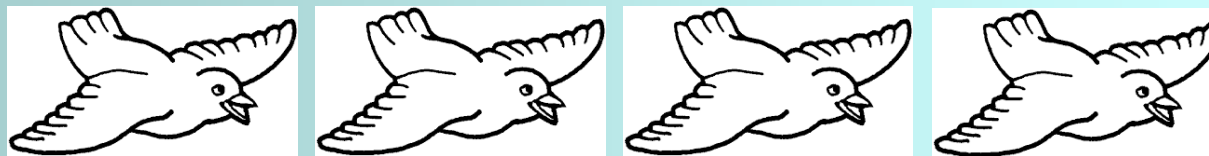
### DEDUCTIVE MIND



OR

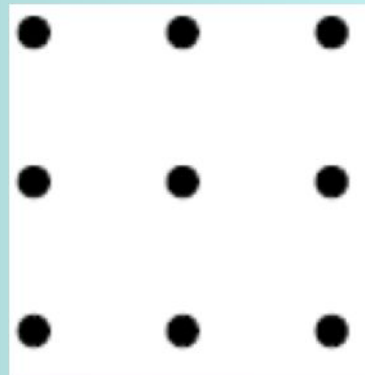


### INDUCTIVE MIND



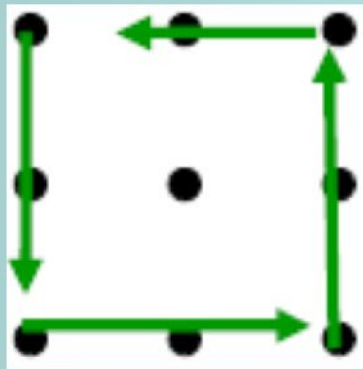
### INDIVIDUAL WORKING: *THIRD EXAMPLE*

connect all the 9 dots with only 4 straight segments  
without removing the pen from the paper and without going back

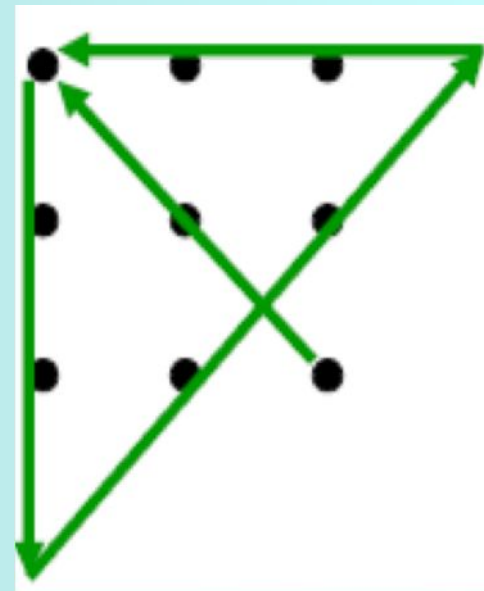


## SOLUTIONS

*DEDUCTIVE MIND*



*INDUCTIVE MIND*



**TEAMS WIN INDIVIDUALS IN SOLVING NEW PROBLEMS**

***A TEAM IS MORE ABLE THAN  
AN INDIVIDUAL TO MOVE  
FROM A DEDUCTIVE MIND  
PROCESS TOWARDS A  
INDUCTIVE MIND PROCESS  
TO BREAK OLD PATTERNS  
AND SOLVE NEW PROBLEMS***

## **Decalogue (1/2)**

- 1) To be short (180 minutes maximum with rests every 60-90 minutes)***
- 2) To be preceded by the preparation of the information about the topics of interest, sent to the meeting participants with sufficient time for them to familiarize themselves with the process***
- 3) To respect the topics previously drafted***
- 4) To be managed by a facilitator, helped by a scribe***
- 5) Do not allow the occurrence of lengthy discussions on a single specific topic***

## **Decalogue (2/2)**

***6) Do not tolerate a series of bilateral talks between the participants replacing the whole group discussion***

***7) Help constructive criticism, reject useless criticisms***

***8) Do not allow individual members to be blamed for their opinion***

***9) Do not allow the meeting to end without the necessary decisions and postpone future decisions to the next meeting (meeting schedule)***

***10) Be sure that each participant in the meeting carries with him all the information of his competence ("A redundancy of information is just as damaging as a deficiency")***

## Decalogue (1/2)

- 1) List all the ideas proposed by the members of the group***
- 2) Do not evaluate or judge ideas as they emerge***
- 3) Do not discuss the ideas immediately, except to clarify their understanding***
- 4) Accept all suggestions***
- 5) Don't waste time verifying repeated ideas***

## **Decalogue (2/2)**

***6) Encourage quantity***

***7) Do not be anxious to close the proceedings***

***8) Rest if no more ideas come out (“enjoy your coffee”)***

***9) Restart***

***10) Discuss the ideas that emerged, eliminating the rejected ones, in search of useful ones***